



REDEVELOPMENT WRAP-UP

Message from the Acting Chief Executive

What a way to cap off 2019, with all our District Capital Works projects in construction or expecting planning approvals early next year.

We were also thrilled to welcome another Capital Works project in 2019, with the announcement of \$2.5 million for the refurbishment of Crookwell District Hospital.

We are listening to you — staff and stakeholder consultation throughout the District has been extensive. We are committed to delivering the best possible solution to meet the present and future needs of the people in the south, and thank you for your patience as we move into each exciting stage.

Thank you to our project teams, as well as the staff and stakeholders who have helped us get to this point. Southern NSW Capital Works projects will hit the ground running in 2020.

Have a safe and happy holiday break, and I look forward to updating you in the new year.

Jude Constable

Acting Chief Executive
Southern NSW Local Health District

What's coming up in 2020

- Construction scheduled to be completed at Braidwood
- Construction scheduled to be completed at Yass
- Endorsement of the Eurobodalla Clinical Services Plan by NSW Health
- Works scheduled to begin on the refurbishment at Crookwell
- Project topping out and roofing scheduled for completion at Goulburn
- Emergency and maternity departments scheduled for completion at Cooma



Richard Crookes Constructions forges ahead on the Braidwood MPS Redevelopment project.



GOULBURN

The Goulburn Hospital and Health Service Redevelopment Project saw designing, digging and several drop-in sessions this year. There was also the completion of major and minor demolition, the installation of new offices and workshops as well as the creation of a new main services trench, ready for the new four story clinical services building that will transform the region.

Among the highlights was the announcement of an additional \$30 million in funding and the start of main works construction, with NSW Minister for Health Brad Hazzard turning the first sod with Local Member for Goulburn Wendy Tuckerman MP.

2019 HIGHLIGHTS

January

- Demolition of Lady Grose Home and Springfield House completed
- \$30 million in extra funding for the project announced

February

- Staff and community drop-in sessions
- Asset Management office completed

March

- Waste shed completed
- Minor demolition completed
- New medical oxygen tanks installed

April

- Asset Management workshop completed

May

- Installation of new fire hydrant and water pumps completed
- Main services trench completed

June

- Enabling works completed
- Key Health Worker Accommodation project awarded Quality Award

July

- Schematic and design development Project User Group consultation completed

October

- Hansen Yuncken announced as main works contractor
- Main works construction commenced
- Staff and community drop-in sessions
- Organisational Change workshops undertaken

November

- Temporary relocation of Fleet vehicles to semi-circle carpark
- Excavation of site commenced

December

- Expansion of compound and access to redevelopment site



The first sod turned for main works on the Goulburn project.



The new water tanks at Goulburn.



Clearing the way for the new four storey clinical services building.



The project team gets a sneak peek at the new digital operating theatres.



The Asset Management team in their new digs.



The new main services trench.



BRAIDWOOD

The first half of 2019 saw Richard Crookes Constructions announced as the main works contractor and construction on the new Braidwood MPS facility begin. Bulk excavation work was completed, enabling in-ground services and footings to be installed. Wall and roof framing quickly progressed, with the project on track for roofing completion in December this year.

Among the highlights was the start of main works construction with NSW Deputy Premier John Barilaro turning the first sod.



Aboriginal Elder Uncle Max Harrison performs the smoking ceremony.



Members of the project team, the Community Consultative Committee and Richard Crookes Constructions help turn the first sod.

2019 HIGHLIGHTS

January

- Richard Crookes Constructions announced as main works contractor

February

- Main works construction commenced

April

- Milestone 1 enabling works completed

May

- Staff and community drop-in sessions

June

- Staff accommodation building Gumtree Cottage donated to Braidwood Life Centre

August

- Aboriginal Smoking Ceremony marked the start of excavation works

September

- Historical morgue relocated

October

- Building foundations and concrete slabs poured

November

- Main works progress visit with NSW Deputy Premier John Barilaro

December

- Roof lining completed



COOMA

The first half of 2019 saw Cooma announce Project Coordination as the main works contractor and construction on the redeveloped facility begin. The footprint of the new maternity building continues to take shape, with the extension on track for completion in early 2020.

Among the highlights was the start of main works construction with Aboriginal Elder Rod Mason performing a moving smoking ceremony.

2019 HIGHLIGHTS

February

- Project Coordination announced as main works contractor

March

- Onsite preparations began with installation of site fencing and sheds

May

- Aboriginal Smoking Ceremony marked the start of main works construction
- Staff and community drop-in session

June

- Medical air and oxygen lines successfully relocated

August

- Building slab poured for new maternity extension
- Construction commenced on the UC and ANU Clinical Training Facility

November

- Maternity extension structure and brickwork façade completed



Aboriginal Elder Rod Mason performs a moving smoking ceremony.



NSW Deputy Premier John Barilaro announces Project Coordination as the successful main works contractor.



YASS

The first half of 2019 saw Yass announce Richard Crookes Constructions as the main works contractor and construction on the redeveloped facility begin. The new staff accommodation was completed and a new entrance airlock installed, protecting the hospital from the outside elements as well as improving security for the health service.

Among the highlights was the start of main works construction with former Local MP Pru Goward and Yass Valley Mayor Rowena Abbey turning the first sod.



Members of the project team, the Community Consultative Committee and Richard Crookes Constructions help turn the first sod.

2019 HIGHLIGHTS

January

- Richard Crookes Constructions announced as main works contractor

February

- Main works construction commenced

April

- Yass Garden Club, Yass Landcare Community Nursery, and representatives from Richard Crookes Constructions and the Yass Community Consultative Committee take cuttings and replant the historic roses
- Staff and community drop-in sessions

June

- New staff accommodation completed

August

- New main switchboard and generator installed

September

- New entrance airlock completed

October

- New inpatient unit amenities, medical records room, refurbished wards, palliative care lounge, and staff office and amenities completed
- New ambulance entry works commenced



The wonderful group of volunteers from the club, nursery and community take cuttings of the historic roses.



EUROBODALLA

The first half of 2019 saw Eurobodalla kick off Model of Care workshops with over 100 clinical staff from across the District, as well as the Agency for Clinical Innovation and Ministry of Health.

Among the highlights was the finalising of the Clinical Services Plan and Annual Public Meeting held in Batemans Bay in November, with an impressive turnout from the local community.



The Eurobodalla Medical Model of Care workshop participants.

2019 HIGHLIGHTS

February

- Model of Care workshops conducted with clinicians

April

- Community workshops conducted on the proposed models of care

June

- Clinical Services Plan finalised and submitted to NSW Health
- NSW Government committed to commencing project in this term of Government

November

- Annual Public Meeting held in Eurobodalla



Some of the Eurobodalla Surgical Model of Care workshop participants.



PAMBULA

2019 saw Stage 2 of the Pambula Hospital Refurbishment forge ahead, with the completion of the inpatient wards with updated fixtures, fittings and new floor vinyl and carpet. It also boasts a resurfaced carpark and new driveway.

Among the highlights was the official launch of the refurbishment, showcasing the upgrade to the local community.

2019 HIGHLIGHTS

February

- Stage 2 demolition completed

March

- Stage 2 refurbishment commenced

May

- Carpark resurfaced

June

- Refurbishment works completed

August

- Refurbishment officially opened



SNSWLHD Board Member Russell Fitzpatrick helps cut the ribbon for the official opening.



Attendees gather around to hear the launch announcement.

CROOKWELL

The first half of 2019 saw the NSW Government commit \$2.5 million to the refurbishment of Crookwell District Hospital.

2019 HIGHLIGHTS

February

- \$2.5 million announced for the project

September

- Initial planning commenced

November

- Project Plan submitted to NSW Health



HOW TO BUILD A HOSPITAL

Redeveloping a hospital is not as straight forward as you may think – every redevelopment is tailored to a community’s unique needs. Once the Local Health District (LHD) completes the Clinical Services Plan, Health Infrastructure along with the LHD appoint a Lead Design Team to begin planning for the redevelopment. This involves creating a hospital campus master plan, which then is used to develop a concept design.

Combining information from the Clinical Services Plan, master plan and concept design, a business case is compiled which outlines the redevelopment’s scope and budget.

Only after we have conducted this extensive planning and design process can we start building. Delivery involves the award of a construction tender with the successful contractor beginning construction works which can include enabling works, early works and/or main works. As many of our redevelopments take place on existing hospital sites, it is essential that works are staged to not compromise the day to day operations of the staff and clinicians in providing patient care.

Health Infrastructure has developed a systematic approach to redeveloping hospital and health care facilities, and this is outlined in the diagram below.



For more information on how to build a hospital visit www.hinfra.health.nsw.gov.au.