



## REDEVELOPMENT WRAP-UP

### Message from the Chief Executive

What a way to cap off 2018, with all our District Capital Works projects hitting major milestones this month.

Goulburn has now awarded the Early Contractor Involvement (ECI) for main works, with construction scheduled to begin early next year.

We were also thrilled to welcome another Capital Works project in 2018, with the announcement of \$150 million for the Eurobodalla Health Service.

We are listening to you — staff and stakeholder consultation throughout the District has been extensive, with Project User Groups in their final stages or completed.

We are committed to delivering the best possible solution to meet the present and future needs of the people in the south, and thank you for your patience as we move into the next exciting stage.

Thank you to our project teams, as well as the staff and stakeholders who have helped us get to this point. Southern NSW Capital Works projects will hit the ground running in 2019.

Have a safe and happy holiday break, and I look forward to updating you in the new year.

Andrew Newton  
Chief Executive, Southern NSW  
Local Health District

### What's coming up in 2019

- Goulburn parking community consultation
- Construction scheduled to begin on clinical services building at Goulburn
- Construction scheduled to begin on redevelopment at Cooma
- Construction scheduled to begin on redevelopment at Yass
- Construction scheduled to begin on redevelopment at Braidwood
- Construction scheduled to be completed for Stage 2 at Pambula
- The Eurobodalla Health Service project Clinical Services Plan to be finalised
- Major service redesign project for models of care across SNSWLHD



*SNSWLHD, Health Infrastructure and valued community representatives at the Eurobodalla Health Service announcement.*



## GOULBURN

We had concrete, cranes, cataloguing and celebrations at the Goulburn Hospital and Health Service Redevelopment Project this year, completing the Community Mental Health, Drug and Alcohol extension at Base Hospital, relocating the Child and Family Building, and starting demolition to make way for the new four story clinical services building that will transform the region.

Among the highlights was the tick of approval from NSW Premier Gladys Berejiklian, who visited twice this year to inspect progress on the redevelopment and to announce the commencement of demolition at Goulburn.



*Goulburn Community Consultative Committee Chair Kay Rudd meeting NSW Premier Gladys Berejiklian at the Commencement of Demolition announcement.*

## 2018 Highlights

### March

- State Significant Development Application (SSDA) submitted

### April

- Early Works commenced

### August

- Demolition commencement was announced, along with the location of the new Ambulance Station

### September

- The project team worked with staff to design and deliver the CMHDA extension

### October

- Planning Documentation completed

### November

- CMHDA staff moved into new office space and transitioned to activity-based working
- New architect appointed
- Demolition of Asset Management Office and Workshop began
- Goulburn Health Service held its first Hospital Open Day to showcase the facility and services on offer, as well as what's coming to Goulburn

### December

- Early Contractor Involvement for main works awarded
- SSDA approved
- Demolition of Springfield House and Lady Grose Home commenced





Acting Chief Executive Julie Mooney kicking off the Goulburn Hospital Open Day.



Members of the Historical Society at the Goulburn Hospital Open Day.



Our wonderful staff getting into the spirit at the Goulburn Hospital Open Day.



The CMHDA team moments before moving into their new digs.



The GH&HS Redevelopment team at the Goulburn Hospital Open Day.





## COOMA

Two community consultations saw Cooma residents inspect the Schematic Design and provide valuable insight into the health needs of the Monaro region. NSW Deputy Premier John Barilaro announced an additional \$8.6 million for the project, increasing the project total to \$18.6 million.

Work has commenced with staff and key stakeholders at Cooma to determine new models of care that will maximise the opportunities created by the redesigned facility.

## 2018 Highlights

### April

- Community Consultation of Schematic Design of \$10 million project

### June

- Additional \$8.6 million in funding announced for project

### September

- Detailed Design was completed for the redevelopment, including the new maternity department and ambulatory care centre

### October

- Community Consultation of updated Schematic Design and proposed interior design scheme
- Construction Documentation completed

### November

- Tenders closed



*Cooma residents carefully reviewing the proposed interior design scheme.*



*Some of our wonderful staff at Cooma emergency department.*



## YASS

A community information session saw Yass residents carefully review the Schematic Designs in the first half of 2018, with an overwhelmingly positive response.

Detailed Design was signed off shortly after, following extensive consultation and Construction Documentation ensued.

The first sod was turned for the Yass Ambulance station which will be located adjacent to the current hospital.

## 2018 Highlights

### April

- Community Information Session on Schematic Design of \$8 million project

### May

- Detailed Design was completed for the redeveloped facility

### August

- New Ambulance Station site announced and RAIR Program commenced

### September

- First Sod Turn of Ambulance Station

### October

- Construction Documentation completed

### November

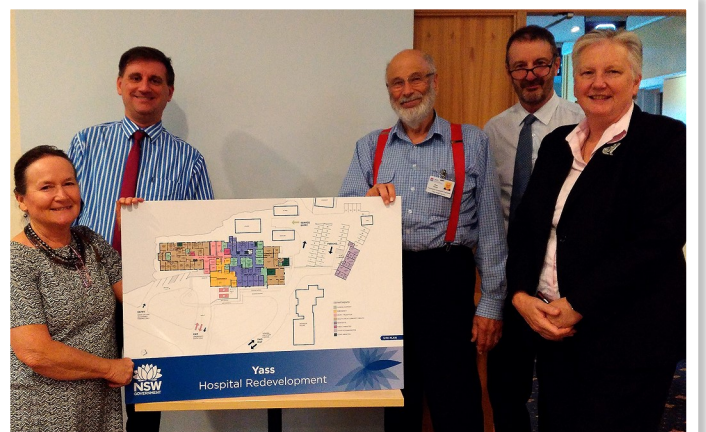
- Tenders closed



Noeleen Hazell and Jill McGovern with our fabulous staff at Yass Hospital.



Health Infrastructure's Cath Taylor presents the Schematic Design to Yass residents.



Yass Community Consultative Committee (CCC) Chair Jill McGovern and CCC Member Ron Badger with SNSWLHD executives.





## BRAIDWOOD

The first half of 2018 saw Braidwood sign off on the Detailed and Interior Designs following extensive consultation.

Braidwood then opened its doors to the Community for the Hospital Open Day and showcased what's currently on offer, as well as what's in store with the redevelopment.

## 2018 Highlights

### May

- Detailed Design was completed for the redeveloped facility

### November

- Construction Documentation completed
- Braidwood held its first Hospital Open Day to showcase the facility and services on offer, as well as what's coming to Braidwood
- Tenders closed



*Braidwood MPS staff showing off the designs of the new facility at the Hospital Open Day.*



*A Project User Group carefully reviewing detailed designs.*



*Some of our valued Project User Group representatives.*



## PAMBULA

The Pambula Hospital Refurbishment project forged ahead in 2018, with a new main entry and reception, refurbished Assessment, Treatment and Care Clinic, new treatment spaces, bathroom facilities and exercise room.

Staff are now planning for the final stage of work after local Member for Bega, Andrew Constance MP announced a further \$1 million in funding to upgrade the hospital ward areas, in July this year.

## 2018 Highlights

### April

- Stage 1a commenced

### July

- Stage 1a completed

### August

- Stage 1b commenced

### October

- Stage 1b completed

### November

- Stage 2 commenced



*New entrance to Pambula District Hospital.*



*Some of our terrific staff at Pambula District Hospital.*



*The updated reception of the Pambula Hospital Refurbishment.*



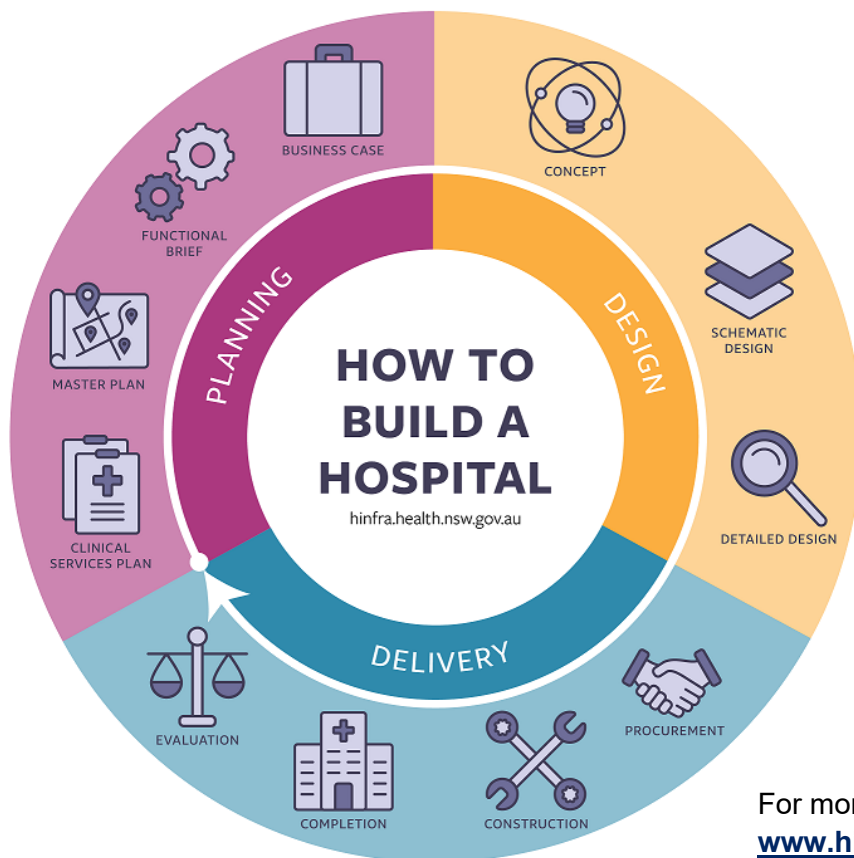
## HOW TO BUILD A HOSPITAL

Redeveloping a hospital is not as straight forward as you may think – every redevelopment is tailored to a community’s unique needs. Once the Local Health District (LHD) completes the Clinical Services Plan, Health Infrastructure along with the LHD appoint a Lead Design Team to begin planning for the redevelopment. This involves creating a hospital campus master plan, which then is used to develop a concept design.

Combining information from the Clinical Services Plan, master plan and concept design, a business case is compiled which outlines the redevelopment’s scope and budget.

Only after we have conducted this extensive planning and design process can we start building. Delivery involves the award of a construction tender with the successful contractor beginning construction works which can include enabling works, early works and/or main works. As many of our redevelopments take place on existing hospital sites, it is essential that works are staged to not compromise the day to day operations of the staff and clinicians in providing patient care.

Health Infrastructure has developed a systematic approach to redeveloping hospital and health care facilities, and this is outlined in the diagram below.



For more information on how to build a hospital visit [www.hinfra.health.nsw.gov.au](http://www.hinfra.health.nsw.gov.au).