

Update from the Acting Chief Executive

I am delighted to report that all our District capital works projects have hit a number of milestones over the last couple of months, with Goulburn starting main works on the new four storey Clinical Services Building.

Braidwood is beginning to visually take shape, with the wall and roof framing erected. Yass is progressing with the new inpatient unit amenities and refurbished wards complete, and Cooma is on track for completion of the footprint of the new maternity building early next year.

Planning for the Eurobodalla redevelopment project is progressing, with endorsement of the Clinical Services Plan expected from NSW Health later this year. Crookwell District Hospital redevelopment planning is also forging ahead with works expected to begin early 2020, subject to planning approvals.

As Cardinal Richard Cushing, noted builder of churches, schools, and institutions once stated, "always plan ahead—it wasn't raining when Noah built the ark."

We are committed to delivering the best possible solution to meet the present and future needs of the people of Southern NSW, and thank you for your patience as we move into each exciting stage.

Jude Constable

Acting Chief Executive
Southern NSW Local Health District



Acting Chief Executive Jude Constable shares a moment with Health Minister Brad Hazzard and Goulburn MP Wendy Tuckerman before the Goulburn sod turn.



NSW Deputy Premier John Barilaro inspects the proposed Braidwood façade with Board Member Margaret Lyons and other valued representatives of the Braidwood Community Consultative Committee.

GOULBURN

Main works begin on Goulburn Hospital

A milestone sod turn held on Wednesday 9 October 2019 marked the start of construction on the NSW Government's \$150 million Goulburn Hospital and Health Service Redevelopment project.

NSW Minister for Health Brad Hazzard joined Member for Goulburn Wendy Tuckerman to turn the sod and announce the appointment of the main works construction contractor Hansen Yuncken.

A fly-through vision to give the community a sneak preview of the finished project was also released.

"Today marks a new chapter for Goulburn Base Hospital, which has been looking after the health and wellbeing of communities in Southern NSW since 1848," Mr Hazzard said.

"The NSW Government's \$150 million redevelopment project will deliver first-class health services and boost the local economy, delivering new jobs in health and construction."

Ms Tuckerman said the local community had been heavily involved in designing the building to ensure the services meet local health needs.

"More than 4000 Goulburn community members, staff and patients have had their say in the planning of this fantastic new health facility to ensure these services meet their needs now and well into the future," Ms Tuckerman said.

The main works are expected to be complete in 2021, with operational commissioning in 2022.



The first sod is turned for main works on the Goulburn project.



Alfie Walker performs a traditional smoking ceremony to cleanse the site.



The project team celebrates the significant milestone.

Staff and community inspect new design

The project team held two staff sessions and one community drop-in session for people to ask questions and learn more about the project.

Southern NSW Local Health District Acting Chief Executive Jude Constable said the sessions gave staff and the community a preview of the new facilities.

“It was a great opportunity for people to get an insight into what we have planned, with a virtual fly-through providing a look at the new Clinical Services Building,” said Ms Constable.

Engagement from staff and the community was impressive, with many testing out the virtual reality (VR) display to step into the new facility through the lens of VR goggles. Users could then walk around the space, walk through doorways and even jump on beds.

Project update

The commissioning and change process for the project officially kicked off with staff workshops, providing the framework and tools to help manage change in our departments. Staff also worked through finding ways to improve processes ahead of transitioning to the new building.

Changes to the main entrance ‘semi-circle’ carpark were introduced on Monday 11 November 2019 with visitor parking moving on-street for the duration of the redevelopment works.

The carpark includes one five-minute drop-off zone and three 15-minute drop-off zones for the emergency department. There are also spaces reserved for accessible drivers and medical staff with spaces colour coded and sign posted.



Goulburn staff and medical officers are presented with a project update.



Members of the Goulburn community test out the VR display.



Change workshop participants work through ways of improving processes.

BRAIDWOOD

Project update

NSW Deputy Premier John Barilaro toured the Braidwood Multipurpose Service (MPS) redevelopment on Friday 1 November 2019, which is on track for construction completion mid next year.

It's an exciting time for the Braidwood MPS Redevelopment with the bulk excavation work now completed, allowing in-ground services and footings to be installed.

Over the coming months the building will continue to visually take shape, with the wall and roof framing erected, and roofing and external façade to follow.

The 1904 historical morgue was also successfully relocated to the MPS garden by the contractor and heritage representatives. The morgue is of great historical significance and represents one of the earliest phases of occupation at the site.

When complete, the project will deliver new in-patient rooms, increased residential aged care beds with activity rooms, lounge and dining facilities, a new emergency department with dedicated ambulance entry, and new staff accommodation in a purpose-built facility.



NSW Deputy Premier inspects the plan with the LHD project team.



Framing on the Braidwood MPS forges ahead.



The 1904 historical morgue is successfully relocated.

COOMA

Project update

The maternity building is forging ahead, with the building extension on track for completion early next year.

The emergency department will then be decanted, with the team and service temporarily moving into the new maternity building to allow for works to begin on the new emergency department. Staff have already begun to prepare for the move.

Arts and Heritage Group — EOI

As part of the redevelopment we would love ideas on how to make Cooma Hospital a more welcoming and culturally appropriate place, particularly for Aboriginal and Torres Strait Islander people.

To help with this, the team is setting up a local Arts and Heritage working group to coordinate ideas for art and signage.

If you would like to join our small working group please email your interest to SNSWLHD-Redevelopments@health.nsw.gov.au.



The footprint of the new maternity building is taking shape.



The aerial view of the Cooma Hospital site.

YASS

Project update

Local MP Wendy Tuckerman officially unveiled the new staff accommodation to the community at the end of August 2019.

Members of the Yass Community Consultative Committee recently toured the redevelopment site, learning all about what's been achieved as well as what's coming up.

Our valued members toured the new inpatient unit amenities, new medical records room, refurbished wards, palliative care lounge, entry airlock, new staff office and amenities, and had a sneak peek behind the scenes of the new ambulance bay and entry.

Richard Crookes Constructions (RCC) and the staff at Yass Hospital also came together for some much-deserved down time to celebrate the Melbourne Cup, with RCC awarding the 'Richard Crookes Most Fascinating Fascinator Award' to Environmental Health Officer Tabitha Holliday.

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Local MP Wendy Tuckerman marks the official opening of the new staff accommodation with Yass Mayor Rowena Abbey, CCC Member Jean Frost, Acting Chief Executive Jude Constable and other members of the project team.



Environmental Health Officer Tabitha Holliday and RCC Project Engineer Trystan Warn.

EUROBODALLA

Project update

The Southern NSW Local Health District (SNSWLHD) Annual Public Meeting was held in Batemans Bay on Thursday 14 November 2019, and those who attended were given an update on the progress of the proposed single facility for Eurobodalla by Health Infrastructure Executive Director—Rural and Regional, Gillian Geraghty.

In October 2018, the NSW Government announced \$150 million towards the development of the new Eurobodalla Hospital, with works to commence in this term of Government. Early planning for the project is under way.

The Clinical Services Plan (CSP) has been drafted by SNSWLHD and is currently under review by the Ministry of Health. The CSP will help to determine the requirements for a new hospital site in Eurobodalla, and confirm the role of the hospital



The 2019 Annual Public Meeting panel.



Gillian Geraghty explains the comprehensive planning process that goes into building a hospital.

within the District, the range of health care services provided, how these health services may be provided and the size of the facility.

Health Infrastructure will begin site investigations shortly in collaboration with other government agencies, including Transport for NSW and Department of Planning Industry and Environment. Health Infrastructure will undertake community consultation as part of these investigations.

The Eurobodalla community, staff, patients and consumers have been heavily involved in ensuring the proposed services for the new facility reflect the needs of Eurobodalla now and into the future.

Regular updates will be provided to inform of status through community information sessions and the Capital Works Update Newsletter.

If you would like to be involved in future staff or community consultations, please contact SNSWLHD-Redevelopments@health.nsw.gov.au.

CROOKWELL

Project update

Southern NSW Local Health District (SNSWLHD) welcomed the NSW Government's commitment of \$2.5 million to Crookwell District Hospital in February 2019.

SNSWLHD Northern Cluster General Manager Denis Thomas said planning for the project is progressing well, with the Project Management Plan (PMP) currently under review.

"Once the PMP is endorsed, the planning phase of the project will include ongoing consultation with hospital staff and the Crookwell community."

"Subject to approvals, the NSW Government's \$2.5 million Crookwell District Hospital Redevelopment is expected to commence in early 2020, and SNSWLHD thanks the local community for their patience during the planning of the works," Mr Thomas said.



Our valued staff and patients at Crookwell.

Families across the Crookwell region will benefit from the upgrade which will deliver:

- improved emergency department with increased capacity
- improvements to the minor procedures area
- improved ward areas for inpatients throughout the hospital, including patient rooms and bathrooms
- medical equipment upgrades, including ECG machines, defibrillator and a transport ventilator
- new floor covering in the Hutton Wing
- major painting works
- improved nurse call system.

For more information visit
[www.snswlhd.health.nsw.gov.au/
health-services](http://www.snswlhd.health.nsw.gov.au/health-services)

Contact our team on
02 6150 7339 or [SNSWLHD-
Redevelopments@health.nsw.gov.au](mailto:SNSWLHD-Redevelopments@health.nsw.gov.au).

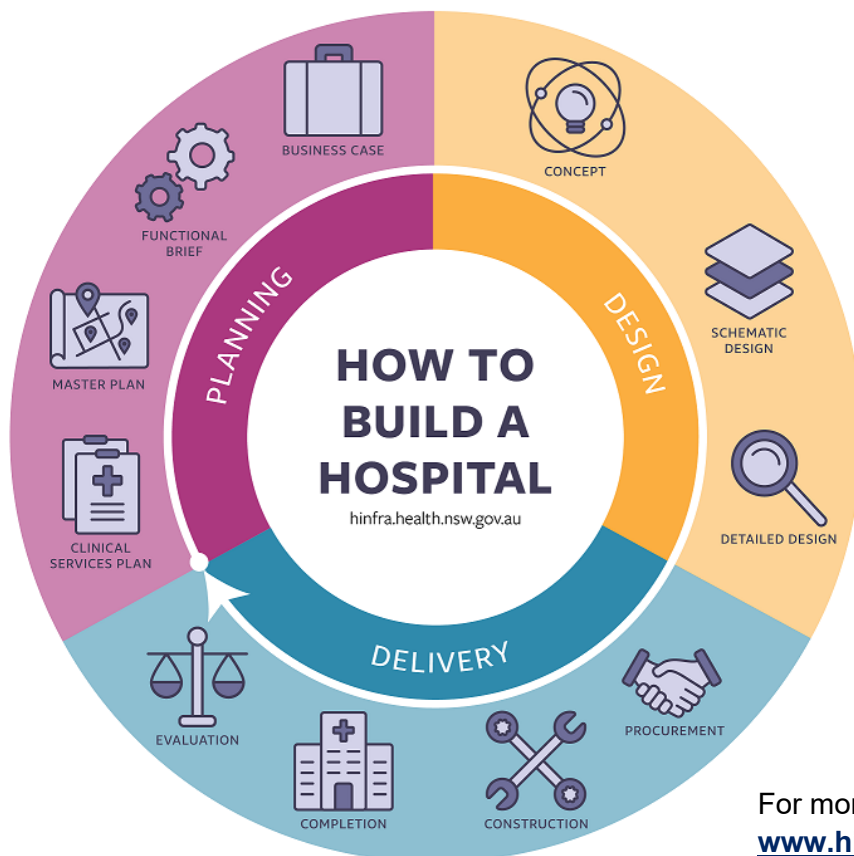
HOW TO BUILD A HOSPITAL

Redeveloping a hospital is not as straight forward as you may think – every redevelopment is tailored to a community’s unique needs. Once the Local Health District (LHD) completes the Clinical Services Plan, Health Infrastructure along with the LHD appoint a Lead Design Team to begin planning for the redevelopment. This involves creating a hospital campus master plan, which then is used to develop a concept design.

Combining information from the Clinical Services Plan, master plan and concept design, a business case is compiled which outlines the redevelopment’s scope and budget.

Only after we have conducted this extensive planning and design process can we start building. Delivery involves the award of a construction tender with the successful contractor beginning construction works which can include enabling works, early works and/or main works. As many of our redevelopments take place on existing hospital sites, it is essential that works are staged to not compromise the day to day operations of the staff and clinicians in providing patient care.

Health Infrastructure has developed a systematic approach to redeveloping hospital and health care facilities, and this is outlined in the diagram below.



For more information on how to build a hospital visit www.hinfra.health.nsw.gov.au.